As the year draws to the end it is evident that the Botswana Institute for Development Policy Analysis continues to strive to contribute to the socio-economic development of the country. The institute does this through sustained commitment to its mandate which encompasses policy research and analysis; institutional capacity building; professional training; networking and public education; and dissemination and publication. As in other years, in 2013 the institute embarked on a number of research and consultancy activities involving the Botswana government ministries, and such development players as the World Bank, Southern African Customs Union and the African Development Bank. This broad based engagement of the institute attests to the high value that other development organisations place on its work. Perhaps this is the right time to say thank you to those stakeholders who have been steadfast in supporting the work of the institute, particularly the Botswana government which contributes significantly to BIDPA’s operational budget.

On the corporate social responsibility front BIDPA formalised its long history with the Hunhukwe Primary School in the Kgalagadi North Sub-District, by making a decision to adopt the school for the next five years. This arrangement has seen BIDPA fully participating in the school’s 2013 standard seven farewell party and actually sponsoring various categories of performance awards. The awards targeted both pupils and teachers, and were aimed at encouraging learners to strive for academic excellence.

BIDPA is proud to be associated with this school and hopes that in due course the relationship will bear fruit. Indeed the year 2013 has come and gone fast. In his festive season message to staff the Executive Director wrote that “As we go for holidays, it is important that we rest, have fun with family and friends and not think of work. This will reenergise us and ensure we are fresher, reinvigorated and positive as we enter the year 2014. Please ensure to keep yourselves protected and safe during the holidays as this is usually the period prone to all sorts of misfortunes: travel safely to your destinations”. In this connection the editorial team also extends its warmest New Year wishes to all BIDPA stakeholders. May God the Almighty bless us all in 2014 and beyond!
Industry Regulation Book Launched

The Botswana Institute for Development Policy Analysis (BIDPA) held a seminar to launch a new book titled "Industry Regulation in Botswana". The book has Dr Gape Kaboyakgosi, Dr Margaret Sengwakatse and Dr Tachilisa Balule as editors. The book is a collection of case studies on the media, the legal profession, the retirement funds, construction industries, and regulatory accountability. These case studies reveal several insights about using regulation, and that Botswana Regulation is highly state centred, largely mimics competition, engenders multiple accountability measures, and emphasises consensus more than punishment. The specific chapters for this book are as follows:

- **Introduction**: Regulation as a Mode of Governance
- **Media Regulation in Botswana**: Managing Contested Policy Spaces
- **Retirement Funds Regulation in Botswana**: Self-Regulation at the Law Society of Botswana - Private Management of Public Affairs
- **Construction Sector Regulation**: Managing Fragmentation and Complexity
- **Regulatory Accountability**: Who guards the guardians and how?
- **Conclusions**: Regulation and Botswana’s future

Giving welcome remarks on behalf of BIDPA Executive Director, the Programme Coordinator at the Institute Mr Kedikilwe Maroba said that the book assesses one of the most important developments in the public policy sphere in recent years. He underscored the fact that the growing use of regulation has implications on democracy, governance, equity, efficiency, accountability and the globalization of public policy.

BIDPA Supports Hunhukwe Primary School

The BIDPA Corporate Social Responsibility Committee visited Hunhukwe Primary School in the Kgalagadi North Sub-District District on two occasions this year. The first visit was a fact-finding mission which included meetings with stakeholders such as district authorities in Hukuntsi, the school’s management, the Parents and Teachers Association, and staff. The consultations were meant to identify the needs of the school and to establish relationship with all stakeholders, both at district and local levels.

The second trip was undertaken to attend the Farewell Party for Standard 7 pupils. BIDPA sponsored performance awards at this event. The award categories included Best Student by Grade; Best Overall Performance - Standard 7; Most Improved Student - Standard 7; and Best Improved Class - For teachers. On this trip the CSR Committee invited Mr Ketelelo Moapare, an A-Levels student at Maru-A-Pula School, to give a motivational talk to the Hunhukwe Primary School pupils in order to inspire them to aim higher in their educational pursuits.

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Ketelelo Moapare, hails from New Xade. He is a shining example of a child born in the Remote Area Dweller settlements (RADS), went through the primary school system in the same environment and progressed to Gantsi Senior Secondary School where he obtained 48 points in BGCSE. He was among the top performers who were honoured at “Annual Excellence Awards” organised by the Botswana Examinations Council this year. He encouraged the pupils to be self disciplined and believe in themselves. He stated that Hunhukwe is similar to New Xade in all respects and therefore, there is no reason why a child from Hunhukwe cannot achieve what he himself has!

The village headman, Mr Itireleng Molefele centered his talk around respect for adults and teachers in order to achieve quality education. He also encouraged teachers to maintain a culture of respect among the entire school community. Representing BIDPA, Mr. Keoagile Phoi gave a brief history of the relationship between the school and BIDPA, and also informed the gathering of the decision to adopt the school for the next five (5) years. He further urged the Education authorities in Tsabong and Hukuntsi, and the entire community to be involved in the development of the school.

**Seminar on Water Pricing and Policy in Botswana**

BIDPA recently hosted a breakfast seminar on Water Pricing and Policy at Gaborone Sun. The purpose of the seminar was to disseminate findings of a working paper on Water Pricing and Policy in Botswana by Professor Roman Grynberg and Ms Kedibonye Sekakela.

When officially opening the seminar, Permanent Secretary in the Ministry of Energy and Water Resources, Mr. Boikobo Paya, applauded the initiative by BIDPA which came at time when the water sector is undergoing structural reform.

In his presentation, Prof Grynberg discussed Water Pricing and Policy in general, pricing of groundwater and policy towards low income groups. He argued that the legal structure has created an attitude to water which remains based on colonial system. He mentioned that the Water Act provides no fees for underground water except for those related to the administrative cost of the application (Pg 60) and Article 7 (1) allows unlimited use by mining companies of water found in areas where they hold rights under the minerals Act.

Prof Grynberg highlighted the fact that the government is intending to abstract water from Zambezi which
CAPTIONS

1. Mr Kedikiwe Maroba, Programme Coordinator, giving the keynote address on behalf of BIDPA Executive Director at the launch of the ‘Industry Regulation’ book
2. BIDPA staff at the “industry regulation” book launch
3. Dr Molele Phirinyaane giving a vote of thanks at the book launch
4. Mr Mokubung, Mr Bagopi, Dr Phirinyaane, Mr Lebotse - part of the audience at the “Industry Regulation” book launch
5. Mr Keoagile Poi of BIDPA presenting a Standard 7 pupil with Overall Best Student Award, Hunhukwe Primary School.
6. Hunhukwe Primary School Lower Class pupils with BIDPA staff during one of the visits to the school
7. BIDPA Chief Librarian and other participants at the Africa Portal Workshop hosted by the South African Institute of International Affairs in Johannesburg, November 2013.
8. Hunhukwe Primary School teacher receiving an award for Most Improved Class from the BIDPA representatives during the school’s standard 7 farewell party
9. Mr Keoagile Poi introducing BIDPA staff and Mr Ketelelo Moapare at the Hunhukwe Primary School standard 7 farewell party, 2013
10. Mr Ketelelo Moapare delivering Motivational Talk at the Hunhukwe Primary School standard 7 farewell party, 2013
Dr Kaboyakgosi is Promoted

Dr Gape Kaboyakgosi has been promoted to the position of Senior Research Fellow, and Head of the Public Sector Reforms Unit at the Botswana Institute for Development Policy Analysis. Announcing this development, the Executive Director of the Institute indicated that Dr Kaboyakgosi has earned his promotion through excelling himself in all his key performance and competency areas. He has shown consistent leadership as evidenced from both supply and demand-driven outputs that have come out of his work and the PSR unit. Dr Kaboyakgosi joined BIDPA in 1998, as an Assistant Research Fellow, and has steadily progressed through the ranks until his latest achievement. He holds a (PhD) in Public Policy from the Australian National University, Canberra where he specialized in the field of Regulation. He also holds a Master of Public Administration (MPA) from the Maxwell School of Citizenship and Public Affairs, Syracuse University, New York, 2001, and Bachelor of Arts, Social Sciences, from the University of Botswana (1998).

Dr Kaboyakgosi's current research interests include Government-Business Relations, Regulation, Contemporary Governance, and Public Policy and Administration. He has published some journal articles, and has also co-edited the following books: (2013); Industry Regulation in Botswana: Case Studies on new Approaches to Governance and Implementation in Botswana, Kaboyakgosi, G, Balule, T, and Sengwakete, M (editors) BIDPA, Gaborone; and (2012); A Fine Balance: Assessing the Quality of Governance in Botswana. Alexander, K and Kaboyakgosi, G, (editors), IDASA, Johannesburg.

He also has a wide range of book chapters to his name. The following are some of the research projects undertaken by Gape, with other BIDPA researchers: the Design of the National Anti Corruption Policy for Botswana; Elections and the Management of Diversity in Africa; Study on Funding Modalities for Non-Governmental Organisations in Botswana; Study on the Feasibility for the Establishment of a Construction Industry Regulator; Coordinator of Secretariat: The Review of the Botswana International University of Science and Technology and the Management of Healthcare Waste in Botswana.

The BIDPA family congratulates Dr Kaboyakgosi on this milestone and wishes him the best in his new role and responsibilities.

Seminar on Water Pricing...

Continues from Page 3

comes at a higher cost. He pointed out that since the government is going to price water at a long run marginal cost, the biggest potential consumers may opt out of buying sustainable surface water given that groundwater is free. He also discussed different forms of pricing for the poor and highlighted that Botswana now has the lowest 1st block tariff of all SADC countries after South Africa.

In his conclusion, Prof. Grynberg proposed for further modification of the existing Increasing Block Tariff (IBT) system by eliminating subsidies available to high income groups from the IBT by using a system based on the density of populations; encouragement of non-water intensive industry (with the exception of irrigation water for agriculture which creates external economic benefits) and IBT with a low tariff for normal business water users and a higher tariff at long run marginal cost for the rest; and consideration to pricing of groundwater especially for the biggest potential consumers.
Latest Publications

Effective Budget Oversight in Botswana: Role of the legislature and the Office of the Auditor General

By Keneilwe Marata

The paper discusses the effectiveness of public budget oversight in Botswana. It assesses the roles of Parliament and the Office of the Auditor General in budget oversight and makes recommendations on how to improve the effectiveness of oversight of both institutions.

What Drives Private Saving in Botswana?
Journal of Economics and Behavioral Studies Vol. 5, No. 9, pp. 603-611, Sep 2013

By Naledi C. Modisaatsone

This study examines the determinants of private saving in Botswana for the period covering 1994-2009. It uses quarterly time series data to evaluate the magnitude and direction of the effects of key policy and non-policy variables on private saving. The variables examined are inflation, real interest rates, real gross national disposable income, degree of financial depth and dependency ratio. The dependency ratio is included in order to capture the effect of demographic influence on private savings. The results suggest that there is a positive relationship between household income and their savings...

Forthcoming Publications

Synthetic Gem Quality Diamonds and their Potential Impact on the Botswana Economy

By Grynberg, R, Sengwaketse, M. & Motswapong, M.

This paper considers the development of synthetic gem quality diamonds and the potential impact on Botswana, the world’s largest producer of mined diamonds by value. The paper considers the rapid growth of CVD diamonds in the past 20 years and argues there is reason to believe that given the market conditions prevailing in the mined gem quality diamond industry, synthetics do constitute a serious threat to the industry...

Elections and Management of Diversity in Botswana

By Phirinyane, M. (Ed.)

This book presents findings as well as some recommendations of the study on Elections and the Management of Diversity in Botswana. This study is part of a broader project that seeks to measure progress towards good governance in Africa. Good governance has come to be the prerequisite for foreign direct investment in developing countries. While the definition of good governance remains disputed, its fundamental elements are generally agreed. These include: free, fair and transparent elections; an effective system of transfer of power; predictable laws; protection of citizens’ rights; equality before the law; a stable macro-economy; observance of the rule of law; an efficient and effective public service, an accountable and transparent government; the existence and protection of media freedom; and a vibrant civil society.
BIDPA is a non-governmental research institute concentrating mainly on development policy analysis and capacity building. The main focus is Botswana. However, BIDPA may engage in regional work. Within its areas of concentration, BIDPA seeks to: conduct and promote research; monitor the performance of Botswana’s economy; survey the management of public policy implementation as it relates to economic and social development; provide consultancy service and advice to government agencies and other clients; offer technical and/or financial assistance for the facilitation of policy analysis; disseminate and publish research and consultancy results; and assist in professional training and public education in matters pertaining to policy analysis. While the Executive Director is responsible for the day-to-day management of the Institute, authority and responsibility for all activities of the Institute lies with the Board of Trustees, which currently has the following members: Ms M. Machailo-Ellis (Chairperson) - BOCCIM; Mr O. Motshidisi - Bank of Botswana; Dr P. Makepe - University of Botswana; Ms S. George (Office of the President); Mr K. Ndobano - Ministry of Finance and Development Planning; Ms C. Ramalelo - BOFWA; Dr P. Draper - South African Institute of International Affairs.

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